

### CONTAINERS & PACKAGING SECTOR UPDATE AND M&A TRENDS Q4 2022

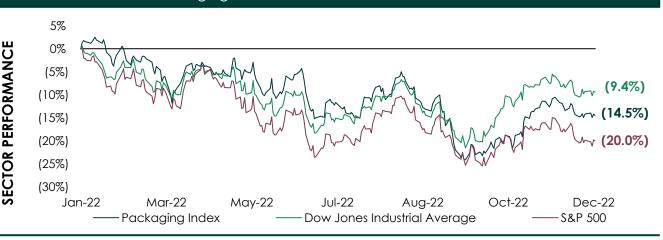
# High raw materials and energy costs are hurting profitability in the sector

### Q4 market and sector overview

#### Macroeconomic developments

- The European Central Bank has increased interest rates to 2.5% after two consecutive rate hikes of 75bps and 50bps, respectively in Q4
- EU inflation for December 2022 edged lower to 9.2%, with ECB expected to continue hiking rates to a more restrictive territory, ensuring a timely return to the 2% target
- European economic activity in the quarter continues to be sluggish amid the ongoing energy crisis, weaker global economic activity and tighter financial conditions → creating an explosive business environment
- The sustained rally of the US dollar compared to the Euro appeared to have come to an end, with the Euro appreciating by 9.4% in Q4 alleviating some input costs for EU manufacturers

Greek containers & packaging sector trends								
Cost burdens	EU regulations	Sustainability on the forefront						
Containers & packaging sector is still struggling with <b>increasing</b> <b>raw materials</b> , <b>energy and</b> <b>transportation costs</b> To navigate through the inflationary environment and the fears of decreasing demand, packaging companies <b>are shifting focus</b> <b>on cash balances</b>	<ul> <li>Regulators have proposed a revision of EU packaging legislation</li> <li>Proposal includes fixed % of products in reusable / refilled packaging and mandatory % of recycled content on plastic products</li> <li>Proposed to ban single used products consumed in restaurants and single-use pack for fruits and vegetables</li> </ul>	<ul> <li>Demand for eco-friendly products is rising amid increasing regulatory pressures and changing consumer attitude</li> <li>Greek packaging companies are investing heavily to increase their sustainable product offering and improve ESG metrics</li> </ul>						
Packaging index vs the S&P 500 and Dow Jones								



# Greek packaging companies are investing to strengthen production capabilities and expand eco-friendly offering

### Greek packaging companies' key updates

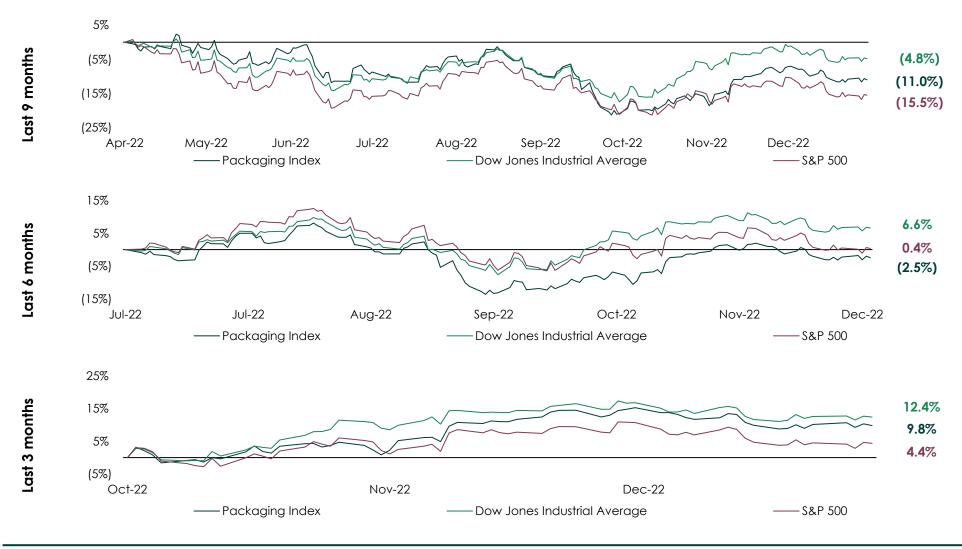
Company	Key updates	Key takeaways
FLEXO-PAGK	<ul> <li>Announced a €16m investment plan to expand its flexible plastics manufacturing capabilities in Greece, out of these, the €8m will be</li> </ul>	Speed up investment plans on the ba of government incentives
ΟΜΙΛΟΣ ΠΛΑΣΤΙΚΑ ΘΡΑΚΗΣ	<ul> <li>funded by the Greek Recovery and Resilience fund</li> <li>During the company's presentation at Wood conference, Thrace Plastics announced that the group is looking to acquire companies to create cost synergies and enhance product offering</li> </ul>	<ul> <li>Greek packaging companies are raisi capital through government incentive to support expansion plans</li> <li>Investments to strengthen their manufacturing capabilities and produportfolios</li> </ul>
kapelis	<ul> <li>The company has signed a collaboration with AB Vassilopoulos to use Halopack for its ready meals, an ecological packaging solution brought exclusively to Greece by Kapelis Packaging</li> </ul>	Transactions as a cost reduction mechanism
ackaging	<ul> <li>Acquired a second privately owned building to increase its storage capacity</li> </ul>	<ul> <li>Well-established players are exploring the possibility of an acquisition to create</li> </ul>
	<ul> <li>Megalpast's new industrial unit was inaugurated; the plant is expected to strengthen the company's manufacturing capacity and product portfolio with new innovative and sustainable offerings</li> </ul>	cost synergies and diversify product offering
		Sustainable packaging is gaining traction
PACK	<ul> <li>Matrix Pack revealed at the annual ExportUSA forum the addition of two new production facilities in the US to produce biodegradable and paper straws</li> <li>The company is also considering to expand its production capabilities into India to capitalize on the recent ban of single-use plastic straws</li> </ul>	<ul> <li>An increasing number of customers of shifting towards eco-friendly packag</li> <li>Greek companies are enhancing the sustainable product offering through investments and commercial</li> </ul>

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# Containers & packaging sector has outperformed the S&P 500 over the last quarter

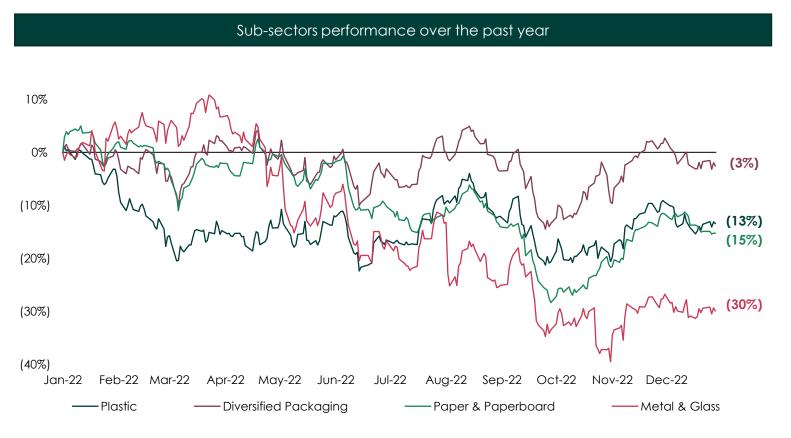
### Sector performance



### Diversified packaging outperforms the rest of the sector; Metal & Glass sub-sector lags

### Publicly traded companies overview per sub-sector

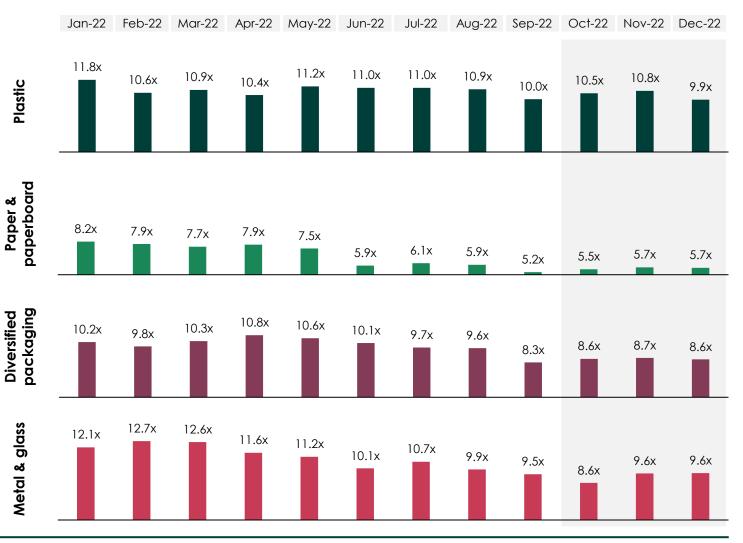
- Public markets have experienced increased volatility in 2022 driven by heightened macroeconomic and geopolitical risks
- Diversified packaging sub-sector was the best performer in 2022, recording minor losses of 3% → diversified offerings are highly appreciated by investors
- Metal & Glass subsector continues to significantly underperform the rest of the industry, with losses of 30% in 2022



### Most of the industry's sub-sectors have witnessed an increase in multiples in Q4 compared to Q3 of 2022

### Median LTM EV/EBITDA multiples

- Compared to Q3 2022, all the industry's sub-sectors except for plastics have witnessed an increase in Q4 multiples
- Plastics multiples remain the highest compared to the rest of the sector despite their marginal decrease from 10.0x to 9.9x in Q4
- Paper & paperboard multiples are still the lowest compared to the rest of the sector despite having increased by 9.6% in Q4 compared to Q3

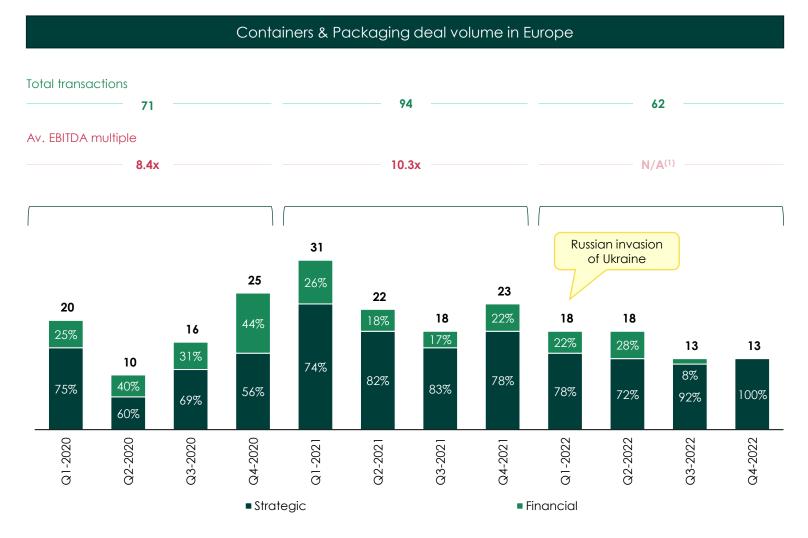


Notes: Sub-sector index constituents can be found on pages 9-10 Sources: FactSet

# M&A activity remained muted during the fourth quarter of 2022

### Europe M&A update

- Deal count has remained muted in Q4 2022 amid the ongoing challenging economic environment and rising borrowing costs
- M&A deal volume has remained unchanged in Q4 compared to Q3 recording 13 transactions
- Deal count in Q4 2022 is 56.5% lower compared to Q4 2021



#### Data as of 31/12/2022 Note: (1) Limited data on multiples to obtain a reasonable figure Sources: FactSet

### Trading comps (1/2)

						PLASTIC							
Company	Market cap.	EV	Sales	Sales (	Growth	EBITDA	EBITDA margin		EV / Sales			ev / ebitda	\
(figures in €m)			2023E	2022E	2023E	2023E	2023E	LTM	2023E	2024E	LTM	2023E	2024E
Amcor	16,617	22,744	13,793	33%	(4%)	1,951	14%	1.6x	1.6x	1.6x	11.5x	11.3x	11.0x
Avery Dennison	13,732	16,482	8,582	16%	4%	1,303	16%	1.9x	1.9x	1.8x	12.9x	11.7x	11.0x
CCL Industries	7,091	8,403	4,658	15%	5%	922	20%	1.9x	1.8x	1.7x	9.9x	9.0x	8.7x
Berry Global Group	6,898	15,417	12,761	21%	(9%)	1,948	15%	1.2x	1.2x	1.2x	7.7x	7.8x	7.6x
Brady Corporation	2,195	2,209	1,218	37%	(7%)	222	18%	1.8x	1.8x	1.7x	10.0x	9.9x	9.3x
Winpak	1,891	1,543	1,159	31%	4%	224	19%	1.5x	1.3x	1.3x	7.8x	7.0x	6.7x
Average				25%	(1%)		17%	1.7x	1.6x	1.6x	10.0x	9.4x	9.1x
Median				26%	(0%)		17%	1.7x	1.7x	1.7x	9.9x	9.4x	9.0x

#### **DIVERSIFIED PACKAGING**

Company	Market cap.	EV	Sales	Sales (	Growth	EBITDA	EBITDA margin		EV / Sales			EV / EBITDA	
(figures in €m)			2023E	2022E	2023E	2023E	2023E	LTM	2023E	2024E	LTM	2023E	2024E
Sealed Air	6,761	9,907	5,491	12%	5%	1,186	22%	1.9x	1.8x	1.7x	8.8x	8.4x	7.8x
Silgan Holdings	5,347	8,027	6,107	22%	4%	923	15%	1.3x	1.3x	1.3x	9.1x	8.4x	8.2x
Sonoco Products	5,547	8,588	6,949	43%	3%	1,052	15%	1.3x	1.2x	1.2x	8.6x	8.1x	8.0x
DS Smith	4,991	6,373	9,102	9%	(2%)	1,221	13%	0.7x	0.7x	0.7x	5.3x	5.2x	5.1x
Huhtamaki	3,448	4,981	4,465	25%	(0%)	611	14%	1.1x	1.1x	1.1x	9.1x	8.0x	7.7x
Greif	3,202	5,768	5,456	29%	(9%)	777	14%	0.9x	1.0x	1.0x	6.0x	7.2x	7.4x
Orora	1,552	2,108	2,754	27%	(2%)	276	10%	0.8x	0.7x	0.7x	8.2x	7.6x	7.4x
Average				24%	(0%)		15%	1.1x	1.1x	1.1x	7.9x	7.6x	7.4x
Median				25%	(0%)		14%	1.1x	1.1x	1.1x	8.6x	8.0x	7.7x

### Trading comps (2/2)

					PAPER	& PAPERB	OARD						
Company	Market cap.	EV	Sales	Sales C	Growth	EBITDA	EBITDA margin		EV / Sales			EV / EBITDA	N N
(figures in €m )			2023E	2022E	2023E	2023E	2023E	LTM	2023E	2024E	LTM	2023E	2024E
International Paper	11,541	16,280	18,873	19%	(3%)	2,478	12%	0.8x	0.9x	0.8x	5.8x	7.1x	6.9x
Packaging Corporation	11,090	10,650	7,633	19%	(2%)	1,532	20%	1.3x	1.3x	1.3x	5.9x	6.6x	6.4x
Stora Enso	10,503	12,360	11,069	15%	(5%)	1,913	18%	1.1x	1.1x	1.1x	5.5x	6.2x	6.2x
Smurfit Kappa	8,966	11,935	12,496	27%	(2%)	2,049	16%	0.9x	0.9x	0.9x	5.2x	5.8x	5.5x
WestRock	8,383	17,586	19,378	33%	(7%)	2,888	15%	0.9x	0.9x	0.9x	5.8x	5.7x	5.7x
Graphic Packaging	6,403	11,419	9,212	46%	4%	1,675	18%	1.3x	1.3x	1.2x	7.5x	6.9x	6.7x
Empresas CMPC	3,893	7,990	7,255	35%	1%	1,563	22%	1.2x	1.1x	1.1x	4.1x	5.1x	5.4x
Mayr-Melnhof Karton	3,024	4,583	4,188	47%	(7%)	614	15%	1.0x	1.1x	1.1x	6.7x	7.5x	7.2x
Sappi	1,550	2,703	5,818	63%	(19%)	756	14%	0.4x	0.4x	0.5x	2.2x	3.0x	3.8x
Clearwater Paper	594	1,134	1,992	29%	3%	231	10%	0.6x	0.5x	0.5x	4.5x	5.4x	4.8x
Cascades	587	2,122	3,339	16%	8%	345	10%	0.7x	0.6x	0.6x	9.2x	5.8x	5.5x
Nampak	40	428	1,037	18%	12%	137	12%	0.4x	0.4x	0.4x	4.6x	3.5x	2.9x
Average				30%	(1%)		15%	0.9x	0.9x	0.9x	5.6x	5.7x	5.6x
Median				28%	(2%)		15%	0.9x	0.9x	0.9x	5.7x	5.8x	5.6x
					ME	AL&GLA	SS						
Company	Market cap.	EV	Sales	Sales C	Growth	EBITDA	EBITDA margin		EV / Sales			EV / EBITDA	x
(figures in €m )			2023E	2022E	2023E	2023E	2023E	LTM	2023E	2024E	LTM	2023E	2024E
Ball Corporation	15,042	23,033	14,441	19%	3%	1,996	14%	1.6x	1.6x	1.5x	12.6x	11.4x	10.7x
Crown Holdings	9,239	15,672	12,316	25%	2%	1,754	14%	1.3x	1.3x	1.2x	9.6x	8.9x	8.4x
O-I Glass	2,409	6,416	6,710	17%	7%	1,262	18%	1.0x	1.0x	1.0x	6.6x	5.6x	5.4x
Average				20%	4%		15%	1.3x	1.3x	1.2x	9.6x	8.6x	8.1x
Median				19%	3%		14%	1.3x	1.3x	1.2x	9.6x	8.9x	8.4x

## Selected European containers and packaging M&A transactions <sup>(1)</sup>

### Q4 and Q3 2022



(Figures in €m	)				
Date	Target	Buyer	EV	EV/Revenue	EV/EBITDA
Dec-2022	Heidrun Tapperi	Bevcraft	1.0	-	-
Dec-2022	Agopag	Paglieri	-	-	-
Dec-2022	Amcor / 3 factories	Hs Investments	419.9	-	-
Dec-2022	Pyl Associates	Duraweld	-	-	-
Nov-2022	Papierindustrie Adriaan Dekker	Oerlemans Packaging	-	-	-
Nov-2022	Ondapack Sud	Carton Pack	-	-	-
Nov-2022	Pusa Pack	Smurfit Kappa Group	-	-	-
Nov-2022	Accolade Wines	Encirc	34.2	-	-
Nov-2022	Refour	Zotefoams	-	-	-
Nov-2022	Allied Glass Containers	Verallia	365.7	2.3	-
Nov-2022	folian	Walki Group; OEP Capital Advisors	-	-	-
Nov-2022	Cml Associates Bristol	WP Industrial	-	-	-
Oct-2022	Industrial Pack	IS EM	-	-	-
Sep-2022	StyleGlass	Berlin Packaging	-	-	-
Sep-2022	Promateris	Paval Holding	44.9	-	-
Sep-2022	European Packaging Solutions	Berlin Packaging	-	-	-
Sep-2022	Ciesse Paper	Groupe Guillin	-	-	-
Sep-2022	De Jong Verpakking	Stora Enso	1065.0	-	-
Sep-2022	Quality Films	Trioworld Industrier	-	-	-
Aug-2022	Schur Flexibles	Apollo Capital Management	-	-	-
Aug-2022	Krüger & Sohn	Sinoseal	9.4	0.8	-
Aug-2022	Unipap	Van De Velde Packaging	-	-	-
Aug-2022	Westpak	W alki Group	-	-	-
Jul-2022	GKB Nederland	P. van de Velde	100.0	-	-
Jul-2022	Wellpappenfabrik	De Jong Packaging	-	-	-
Jul-2022	The Box	Dimensio Verpakkingen	-	-	-

# Notable containers and packaging M&A transactions in Greece

### 2019 to Q4 2022



(Figures in €m	ר)				
Date	Target	Buyer	EV	EV/Revenue	EV/EBITDA
Sep-2022	StyleGlass	Berlin Packaging	-	-	-
Jul-2022	MatrixPack	SouthBridge	-	-	-
Jun-2021	Elias Valavanis	Berlin Packaging	-	-	-
Dec-2020	Haitoglou Hartel	Industrial Development Company	-	-	-
Dec-2020	Paperpack	Orlando-Equity Holding	34.4	2.0x	8.3x
Jan-2020	Karatzis S.A. Industrial	Antkar	-	-	-
Jan-2019	Adam Pack	DECA Investments	-	-	-

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